

To: Victoria Gruber, Executive Director, Department of Legislative Services
From: Sally Johnstone, President, NCHEMS
Date: June 1, 2022

During the month of May 2022, NCHEMS engaged in the following activities:

- NCHEMS continued to collect information on and lessons from other states (AL, AR, LA, MS, OH, SC and VA) regarding their program review processes. We have also been interviewing the heads of the agencies in some of those states to better understand the details.
- NCHEMS is continuing to collect information from MHEC as it becomes available.
- NCHEMS continues to evaluate comparison state processes as potential models for Maryland.
- NCHEMS has evaluated the capacity of MHEC to do an effective job in appraising Maryland's workforce needs, market demands, and any gap analysis regarding programs available those needed.
- NCHEMS is developing a clearer set of recommendations to improve MHEC's structure and processes.