

**The Blueprint for Maryland's Future Funding Formula Workgroup**  
*William E. Kirwan, Chair*

**Agenda**

**September 5, 2019**  
**10:00 a.m.-12:30 p.m.**  
**120 House Office Building, Annapolis, Maryland**

---

- 10:00 a.m.      Chair's Opening Remarks**
- 10:05 a.m.      Review of the Assessable Base – Taxable and Exempt Property**
- Michael Higgs, Director, State Department of Assessments and Taxation
  - Maria Mathias, Administrator, Taxpayer Services Division
  - Zachary Grisard, Special Assistant
- 10:45 a.m.      Overview of Local Tax Capacity and Effort and Follow Up on Local Income Tax**
- Hiram Burch, Department of Legislative Services (DLS)
  - Ryan Bishop, Director, Office of Policy Analysis, DLS
- 11:30 a.m.      Building the Foundation**
- Justin Silverstein, APA Consulting
- 12:30 p.m.      Chair's Closing Remarks and Adjournment**
- (Lunch available for Workgroup members in Room 180)*

*Next Meeting: Thursday, September 19 10:00 a.m.*