

**Commission on Innovation and Excellence in Education**  
*William E. Kirwan, Chair*

**Agenda**



Session 1 and Session 2

**November 30, 2017**  
**9:30 a.m.-5:00 p.m.**  
**120 House Office Building, Annapolis, Maryland**

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**9:30 a.m. Chair's Opening Remarks**

**9:40 a.m. Maryland's Fiscal Outlook**

- David Romans, Department of Legislative Services

**10:00 a.m. Building Block 6 – Review Revised Draft Recommendations and Discuss/Finalize**

**11:15 a.m. Building Block 8 – Review Draft Recommendations and Discuss/Finalize**

**12:00 p.m. Lunch**

*Lunch Provided for Commissioners and Staff in Room 180*

**12:45 p.m. Building Blocks 3, 4, and 7 – Review Draft Recommendations and Discuss/Finalize**

**5:00 p.m. Chair's Closing Remarks and Adjournment**

*Next Meeting: Monday, December 11, 2017, 9:30 a.m.-5 p.m.*