All meetings will be held in Room 120 House Office Building, Annapolis.

1. Organizational Meeting/Background Briefings  
   * September 29, 10 a.m.-1:30 p.m.
   * Introductions and Commission Charge
   * Overview of Education Policy Landscape in Maryland Since 2002 (State Superintendent Karen Salmon)
   * Overview of “Thornton” Commission and Bridge to Excellence in Public Schools Act (DLS)
   * Summary of Consultant Studies and Adequacy Study (very high level) (MSDE)
   * Discussion of 2016 Schedule and Work Plan

2. World Class Education System in the 21st Century  
   * October 31, 1:00 p.m.-4:30 p.m.
   * P-12 Outcomes Since 2002 (DLS/MSDE)
   * National Conference of State Legislatures International Study Group report *No Time to Lose*
   * National Center for Education and the Economy – Marc Tucker – International Comparisons and Benchmarking
   * Former Massachusetts Education Commissioner David Driscoll

3. Study of Adequate Funding in Maryland  
   * December 8, 10:00 a.m.-4:00 p.m.
   * Review of Current State Education Finance System (DLS/MSDE)
   * Final Report and Recommendations, Augenblick, Palaich and Associates (APA)
   * Summary of APA Recommendations and Comparison to Current Funding/Finance System (DLS/MSDE)
   * Discussion of 2017 Schedule and Work Plan